List of Affiliated Companies (* In the order of the Japanese syllabary As of December 31, 2019)

Main Consolidated Subsidiaries			
ATRIUM	Atrium Co., Ltd.	Comprehensive real estate business, servicing business	
Air	AIR Co., Ltd.	Cleaning, security, property maintenance services	
Omnibus	Omnibus K.K.	Internet advertisement agency business, marketing consulting business	
CASALAGO	CASALAGO CO., LTD.	Import and sales of lifestyle goods	
Concerto	Concerto Inc.	Amusement services, amusement business, real estate rental business	
SAIS®N ************************************	SAISON ASSET MANAGEMENT CO., LTD.	Asset management	
SAIS N PERSONAL PLUS	Saison Personalplus Co., Ltd.	Temp staff and services	
SAIS © N FUNDEX BXPVFVFVFX	Saison Fundex Corporation	Loans, real estate, credit guarantees	
SAIS®N Ventures	Saison Ventures Co., Ltd.	Identification and investment in start-ups	
株式会社セゾン保険サービス	Saison Insurance Service Inc.	Life/non-life insurance agency business	
	Credit Saison Asia Pacific Pte. Ltd.	Overseas business development and regional headquarters in Singapore	
SAISON INDONESIA PT Saison Modern Finance	PT. Saison Modern Finance	Digital lending, payments, points business, and lease business in Indonesia	

Total of 34 companies

Major Equity-Method Affiliates		
e +	Eplus Inc.	Tickets sale
长 龙 ^{出死刀以为} 中模混合社	Idemitsu Credit Co., Ltd.	Credit card business, prepaid card business, finance business
静銀セゾンカード株式会社	Shizugin Saison Card Co., Ltd.	Credit cards and credit guarantees, prepaid card business
SAIS®N INFORMATION SYSTEMS CO.LID	Saison Information Systems Co., Ltd.	Information processing services
株式会社セプンCSカードサービス	Seven CS Card Service Co., LTD.	Credit card business
大和ハウスフィナンシャル O Daiwa House Group。	Daiwa House Financial Co., Ltd.	Credit card business
高 高島屋ファイナンシャル・バートナーズ株式会社	Takashimaya Financial Partners Co., Ltd. (See Note)	Credit card business
YAMADA Financial	Yamada Financial Co., Ltd.	Credit card business
してなカード RESONA	Resona Card Co., Ltd.	Credit cards and credit guarantees
HD SAISON Tôi chính Hiệu dùng	HD SAISON Finance Company Ltd.	Finance business in Vietnam

Total of 30 companies