Our Basic View on Corporate Governance

To realize our basic management policy of obtaining the understanding and consent of our shareholders by continuously improving corporate value over time and creating innovative services, the Credit Saison Group is implementing a variety of initiatives to improve and strengthen our corporate governance in recognition of the enormous importance of bolstering management supervisory functions to attain business objectives and enhance management transparency.

Basis for Corporate Governance System Selection

Credit Saison (the Company) has adopted the Audit & Supervisory Board (ASB) model, with ASB members, for its corporate governance system. To ensure we retain the confidence of our shareholders and other investors, we strive to improve and strengthen corporate governance by nominating outside directors and outside ASB members. Directors with detailed operational knowledge strive to uphold and enhance management efficiency by listening to the advice and proposals of outside directors to ensure that management decision-making in Board of Directors meetings and other important meetings is valid and appropriate. The ASB strengthens management supervision functions by working closely with directors and executive officers responsible for internal audit and internal controls.

The Board of Directors consists of 16 directors, including three

outside directors, two of whom qualify as "independent directors."* Along with deciding operational execution with regards to important matters concerning management, the Board oversees the performance of duties by directors. Directors serve terms of one year. This policy allows us to build a flexible management structure capable of adapting to a changing business environment, while also requiring management to earn the confidence of shareholders every year.

The ASB consists of three ASB members, two of whom are outside ASB members who qualify as "independent directors."* It determines audit policy and matters concerning the execution of other duties by ASB members as well as compiling audit reports.
*As of June 20, 2018

Status of Internal Control Systems

1. Systems to Ensure Directors Perform Duties in Accordance with Laws and Articles

(Companies Act, Article 362, paragraph (4), item (vi))

To ensure operational execution at the Company as a whole is proper and sound, the Board of Directors shall work to establish compliance systems that ensure overall adherence to relevant laws, regulations and the Company's articles of incorporation (heretofore, articles) by our corporate Group and build effective internal control systems from the standpoint of further strengthening corporate governance. The ASB shall monitor the functioning and effectiveness of these internal control systems in an effort to identify problems early and improve our precision in addressing them.

2. Systems for Managing and Storing Information on Performance of Duties by Directors (Regulation for Enforcement of the Companies Act,

Article 100, paragraph (1), item (i))

(1) Information on the performance of duties by directors (minutes for Board of Directors meetings, documents circulated to directors to obtain their approval, written approvals, etc.) shall be recorded in writing and shall be stored and managed based on "information management rules" and other internal rules. (2) A system enabling prompt responses has been established for cases where directors or ASB members request to view the aforementioned information.

3. Systems for Rules on Loss Risk Management and Other Matters

(Regulation for Enforcement of the Companies Act, Article 100, paragraph (1), item (ii))

- (1) Concerning risk management, we have stipulated "risk management rules" and "rules concerning loss risk management," and the Company shall manage risk in a comprehensive manner, centering on the Risk Management Committee and the Corporate Risk Management Department, working to restrain risks from materializing and minimize the effects on the Company when risks materialize. In the event risks requiring responsive measures materialize or concerns that risks will manifest become evident, the aforementioned committee and department shall work to respond quickly and swiftly restore the Company's functions to working order based on "crisis management rules."
- (2) To the aforementioned end, the Company shall conduct regular internal education and training for those involved based on our "risk management rules," "rules concerning loss risk

- management" and "crisis management rules." The Board of Directors shall regularly review such initiatives and instruct relevant parties on how to correct or improve them in an effort to maintain risk management systems.
- (3) In preparation for the emergence of emergency situations such as a large-scale natural disaster, the Company shall strive to ensure the safety of our management foundation in emergencies by adopting countermeasures to reduce to the extent possible business continuity risks and business interruption risks for key operations.

4. Systems to Ensure Directors Efficiently Perform Duties

(Regulation for Enforcement of the Companies Act, Article 100, paragraph (1), item (iii))

- (1) Meetings of the Board of Directors shall be administered based on the "Board of Director's rules" so directors can properly discharge their duties.
- (2) Directors shall properly manage and supervise based on "rules on the authorities of specific job functions" and "rules for demarcation of operations and organizations" to ensure efficient operational execution at the departments and divisions for which they are responsible or in charge.

5. Systems to Ensure Employees Perform Duties in **Accordance with Laws and Articles**

(Regulation for Enforcement of the Companies Act, Article 100, paragraph (1), item (iv))

- (1) To ensure execution of duties are in compliance with laws, regulations, our articles and internal rules such our compliance rules, etc., the Company shall promote employee awareness about the compliance system and various rules employees are to observe through periodic internal education, led by the Compliance Committee and the Corporate Risk Management Department.
- (2) The compliance consultation desk accepts reports and calls as a contact channel in cases where potential violation of laws, regulations, our articles and internal company rules, etc. have been discovered. The Compliance Committee shall inform the Board of Directors and the ASB without delay about reports of such incidents to promote early-stage resolution of alleged violations
- (3) To protect against harm from anti-social forces that threaten social order and safety, the Company specifies in its standards of conduct its resolve to stand for justice and face undaunted anti-social forces and strives to inform all its employees of its stance so they will all comply with its standards of conduct. With the General Affairs Department at the fore, the Company shall respond with resolve to inappropriate demands from anti-social forces through our membership in Tokubouren (the special violence prevention association for the Tokyo metro area) and our close cooperation with law enforcement, police and other related public institutions.

6. Systems to Ensure Operational Appropriateness for the Group from Parent to Subsidiaries (Regulation for Enforcement of the Companies Act,

Article 100, paragraph (1), item (v))

a. Systems for reporting to the parent on matters concerning execution of duties by directors at subsidiaries

Based on the "written agreement on Group management" concluded with subsidiaries and "rules for affiliates" the parent has prescribed, the Company, centering on the Group Strategy Office of the Corporate Planning Department, shall receive reports without delay on attendance at Board of Directors meetings of subsidiaries and minutes of those meetings and related materials, and other important matters from a management perspective.

b. Systems on Rules Concerning Loss Risk Management at **Subsidiaries and Other Matters**

Concerning risk management at subsidiaries, the Group Strategy Office of the Corporate Planning Department is responsible for maintaining an environment for loss avoidance and optimization involving subsidiaries based on "rules concerning loss risk management" and "risk management rules." The Corporate Risk Management Department shall work closely with subsidiaries to coordinate a risk management posture in an effort to restrain risks from materializing and to minimize the effects on the Company when risks materialize.

c. Systems to Ensure Directors at Subsidiaries Efficiently **Perform Duties**

While we pay heed to business development at subsidiaries that reflects their independent operational initiative, the Company has prescribed in advance matters for discussion in the "written agreement on Group management" and "rules for affiliates" with regards to important matters relating to management of subsidiaries, and it conducts decision-making when necessary based on "rules on the authorities of specific job functions" and other rules. Also, the Group Strategy Office of the Corporate Planning Department shall also oversee and share information on the business execution status of subsidiaries in an effort to ensure efficiency in operational execution at subsidiaries.

d. Systems to Ensure Directors and Employees at Subsidiaries Perform Duties in Accordance with Laws and Articles

The Internal Audit Office shall cooperate with the audit department of subsidiaries and implements audits when necessary while monitoring the appropriateness of operational execution. Established to accept reports and calls in cases where potential violations of laws, regulations, our articles and/or internal company rules have been discovered, the internal Group hotline shall strive as a contact channel to be useful to the swift resolution of reported violations and to ensure operational appropriateness at subsidiaries.

7. Matters on Assistants to ASB Members Requiring Support in Performing Duties (Regulation for Enforcement of the Companies Act, Article 100, paragraph (3), item (i))

- (1) Persons who support ASB members (heretofore, assistants) shall assist them in performing their duties.
- (2) The specific number of persons serving as the aforementioned assistants and the content of their duties shall be determined based on discussions with the ASB.

8. Matters concerning Independence of Said Assistants from Directors, and Matters on Ensuring Effectiveness of ASB Member Instructions to Said Assistants

(Regulation for Enforcement of the Companies Act, Article 100, paragraph (3), items (ii) and (iii))

- (1) Personnel decisions concerning assistants (reassignment, evaluations, etc.) shall require the consent of the ASB.
- (2) The aforementioned assistants shall not be assigned to concurrent roles involving operational execution at the Company beyond the scope of internal audit functions. Also, the authority of ASB members to offer instructions and issue orders to assistants shall not be unfairly restricted by the Company.

9. Systems for Reporting to Parent ASB Members (Regulation for Enforcement of the Companies Act, Article 100, paragraph (3), item (iv))

a. Systems for Directors and Employees to Report to ASB Members

- (1) Directors and employees must promptly report to the ASB material violations of the law, our articles or illegal conduct relating to the performance of their duties as well as when they discover facts that could cause serious harm to the Company.
- (2) Directors and employees shall report without delay through the relevant reporting line to the ASB decisions and the occurrence of events, accidents, and/or operational troubles that could materially affect business operations and organizations as well as the results of internal audits implemented.

Systems for Subsidiary Directors, ASB Members, Employees, or Persons They Debriefed to Report to Parent ASB Members

- (1) The Group Strategy Office of the Corporate Planning Department shall report the minutes for meetings of the Board of Directors and related materials and other important matters from a management perspective it receives from subsidiaries to ASB members. Also, directors, executive officers and employees of subsidiaries can when necessary report to the Company's ASB members.
- (2) Directors, executive officers and employees of subsidiaries can report to the internal Group hotline or the Group Strategy Office of the Corporate Planning Department

material violations of the law, our articles or illegal conduct relating to the performance of duties as well as when they discover facts that could cause serious harm to the Company. The Corporate Risk Management Department and/or the Group Strategy Office of the Corporate Planning Department shall report the information they receive to ASB members while accurately processing it in the Compliance Committee.

10. Systems for Ensuring Whistleblowers Are Not Treated Unfairly for Reporting the Aforementioned Matters

(Regulation for Enforcement of the Companies Act, Article 100, paragraph (3), item (v))

The Company prohibits unfair treatment of whistleblowers who report to ASB members on the basis of their reporting such matters, as stated in the previous clause. Our "compliance rules" stipulate that those providing information to the aforementioned contact channel will not be disadvantaged in any way, and we strive to promote awareness about this protection among our employees through "our compliance" messages.

11. Matters on Policy for Processing Liabilities and Expenses Arising from Operational Execution by ASB Members, and Systems for Ensuring Effective Audits by Parent ASB Members (Regulation for Enforcement of the Companies Act, Article 100, paragraph (3), items (vi) and (vii))

- (1) ASB members shall attend important meetings so they may ascertain important decision-making processes and the status of operational execution, and they can request investigations and briefings, as necessary.
- (2) The ASB exchanges opinions with the president and representative director as necessary, and shall meet regularly with the public company accounting (PCA) auditor to exchange opinions.
- (3) To ensure an ongoing exchange of information with the ASB, the Corporate Planning Department, the Corporate Risk Management Department and the Internal Audit Office shall cooperate closely with each other.
- (4) Regarding cases where ASB members request pre-payment of expenses for performance of duties, such expenses shall be processed swiftly after deliberation and assessment on their validity, primarily by the Corporate Planning Department, which is the budget management division.

Status of Internal Audits, ASB-Performed Audits, PCA-Performed Audits

The Internal Audit Office*, which performs an internal audit function, implements audits of internal controls, risk management, compliance etc. at the Company, including Group companies, and provides assessments and recommendations.

In accordance with audit plans and audit policy the ASB prescribes, ASB members conduct strict audits by attending important meetings starting with those of the Board of Directors, receiving reports on operational execution from directors, etc., reading through such important documents as those recording Board resolutions, and investigating the state of the Company's operations and assets.

Regarding cooperation with public company accounting auditors, ASB members strive to strengthen cooperation through suitable exchanges of opinions such as receiving reports from PCA auditors on their audit results and audit policy.

Regarding cooperation with the Internal Audit Office, whenever the Internal Audit Office carries out an internal audit, ASB members are briefed on its audit policy and results. ASB members also direct investigations, providing instructions to the Internal Audit Office, which also when necessary serves as the secretariat for ASB members.

Regarding the maintenance of internal control systems, ASB members work to increase the effectiveness of audits, requesting briefings whenever necessary from the Corporate Planning Department, the unit responsible for supervision of internal controls.

The Internal Audit Office briefs the public company accounting

auditor on its audit results, internal audit policies and other such matters in an effort to cooperate with the PCA auditor at all times.

Regarding the maintenance and operation of internal controls involving financial reporting, based on internal audit results, the Corporate Risk Management Department strives to cooperate with the PCA auditor by briefing it on related matters and conducting investigations and exchanging opinions as necessary.

*As of June 20, 2018, Internal Audit Office comprised of 20 persons.

The status of the PCA auditor is as follows.

The names of the Certified Public Accountants executing operations, corporate name of the PCA audit firm to which they belong, and the number of consecutive years the PCA audit firm has performed audits for the Company

The names of the Certified Public Accountants executing operations		Corporate name of the PCA audit firm to which they belong	
Designated limited liability partners Engagement partners	Tomomitsu Umezu	Deloitte Touche Tohmatsu LLC	
	Hayato Yoshida		
	Emiko Minowa		

Note: Regarding the number of continuous audit years of designated partners, we omit listing names because all partners have been appointed to audit the Company for less than seven years.

Composition of Audit Operations Support Staff

Certified Public Accountants 10, Junior accountants 7, Other staff 22

Personal Relationships between Outside Directors, Outside Audit Board Members and the Company

The Company has three outside directors and two outside ASB members.

Directors with detailed operational knowledge strive to uphold and enhance management efficiency by listening to the advice and proposals of outside directors to ensure that management decision-making is valid and appropriate. Of the three outside directors, two* meet the criteria for an "independent director" who is unlikely to have any conflicts of interest with common shareholders. Of the outside ASB members, three* meet the criteria for an "independent director," strengthening management supervisory functions.

* Four outside directors and outside ASB members who meet the criteria for being an independent officer are designated as an "independent director" or an "independent ASB member."

<Material Relationship Disclosures of Outside Directors and Outside ASB Members>

Outside Director Kaoru Hayashi is the CEO and representative director of Digital Garage, Inc., an internet service company. The Company concluded a basic agreement for an operational alliance with Digital Garage aimed at business cooperation relating to the marketing business and the incubation business. Although the Company has a business relationship with the

Digital Garage Group, the sum of annual transactions is less than 1.0% of the Company's annual consolidated transaction value in each company. Mr. Hayashi also serves as the representative chairman of Kakaku.com, Inc. and director, president and chairman of econtext Asia Limited. As a founder of Digital Garage, Mr. Hayashi has a wide range of knowledge and experience involving IT, marketing, and FinTech, and based on our judgment that he provides our management team with beneficial advice from an objective and neutral point of view, he was named to our Board as an outside director.

Outside Director Naoki Togashi is a partner and representative director of Oliver Wyman's Japan office. The Company has a business relationship with Oliver Wyman, but the sum of annual transactions is less than 0.01% of the Company's annual consolidated transaction value and less than 2.0% of sales at Oliver Wyman. As a management consultant, Mr. Togashi has wide-ranging knowledge and a wealth of experience relating to corporate management such as his strategic consulting work in an array of financial fields in Japan and overseas, and based on our judgment that he provides our management team with beneficial advice from an objective and neutral point of view, he was named to our Board as an outside director. Mr. Togashi meets the criteria established by

the Tokyo Stock Exchange for an "independent director" and we provided notification to the TSE that he satisfies its criteria.

Outside Director Nana Otsuki is an executive officer at Monex, Inc. Monex has a business relationship involving our affiliate card issuance business, and Monex Group Inc., the parent company of Monex, and the Company are both equity investors in Monex-Saison-Vanguard Investment Partners, Inc. but the sum of annual transactions is less than 0.1% of annual consolidated transaction value at both companies, so we believe this ensures Ms. Otsuki is sufficiently independent. She has many years of experience as an analyst at domestic and foreign financial institutions and has wideranging knowledge and a wealth of experience in analyzing domestic and overseas financial markets, and based on our judgment that she provides our management team with beneficial advice from an objective and neutral point of view, she was named to our Board as an outside director. Ms. Otsuki meets the criteria established by the Tokyo Stock Exchange for an "independent director" and we provided notification to the TSE that she satisfies its criteria.

ASB Member Yoshitaka Murakami has many years of experience working at the Ministry of Finance and National Tax Administration Agency. Mr. Murakami has no conflicts of interest with common shareholders nor is he reliant on specific interests from his relationship with the Company or our senior executives. Mr. Murakami is quite knowledgeable on matters concerning finance and accounting, and based on our judgment that he could harness his wealth of experience and knowledge relating to accounting and finance in our audit system, he was named an outside ASB member. Mr. Murakami meets the criteria established by the Tokyo Stock Exchange for an "independent director" and we provided notification to the TSE that he satisfies its criteria.

ASB Member Chie Kasahara is a lawyer (partner) at Atsumi & Sakai's (law firm) foreign law joint venture that receives remuneration from the Company but the sum of remuneration is less than 1.0% of Atsumi & Sakai's annual billings and of little materiality that would give rise to a particular conflict of interest. Ms. Kasahara has wide-ranging knowledge and a wealth of

experience as a lawyer. She has no conflicts of interest with common shareholders nor is she reliant on specific interests from her relationship with the Company or our senior executives. Based on our judgment that she brings these attributes to audits of the Company, she was named an outside ASB member. Ms. Kasahara meets the criteria established by the Tokyo Stock Exchange for an "independent director" and we provided notification to the TSE that she satisfies its criteria.

Note: Regarding the "listing of a summary of transactions" in material relationship disclosures of outside directors and outside ASB members, we omitted from the summary those transactions we think would have no impact on assessments by shareholders and investors in light of the nature of those relationships, namely transactions related to member merchant contracts (excludes cases such as affiliate card issuance, work consignments we accepted or allocated, and other business relationships) involving credit card shopping sales (agency services for transactions handled on behalf of other companies' cards), and card use decisions at member merchants and attendant transaction sums that are left to the discretion of credit card members.

<Selection Criteria for Outside Directors>

For the selection of outside directors, the Company has adopted selection criteria in order to ensure valid and appropriate decision-making through management supervisory functions. Accordingly, the selection criteria for outside directors require candidates to possess either practical experience as a corporate manager, or a record of achievement and expansive knowledge in a specific specialized field. Furthermore, for the selection of outside ASB members, the Company has adopted selection criteria to ensure sound and transparent management through audits carried out from an impartial and objective perspective. Accordingly, the selection criteria for outside ASB members require candidates to possess abundant knowledge and experience in a variety of fields.

To ensure objective assessment of the independence of outside directors and outside ASB members, we have established "standards for independence of outside directors" based on the criteria regarding independence for "independent directors" established by the Tokyo Stock Exchange.

Summary of the Company's Standards for Independence for Outside Directors and Outside ASB Members

- A person who is or was an employee of the Company or its consolidated subsidiaries (heretofore referred to as "the Group")
- 2. A major shareholder in the Group
- 3. A major supplier, or executive person thereof, to the Group
- 4. A major business partner, or executive person thereof, of the Group
- 5. A major lender, or executive person thereof, of the Group
- 6. An executive person of a company, etc. with shareholdings of 10% or more of the voting rights in the Group
- A certified public accountant belonging to the independent accounting audit firm hired as the Group's accounting auditor
- 8. A professional such a consultant, accountant, certified tax accountant, lawyer, judicial scrivener, or patent attorney who has been paid a large sum of money or other assets by the Group

- 9. A person or organization who has received a large sum of money as a donation
- 10. An executive person of another Company, who is part of cross directorship arrangement with the Group
- 11. A close relative to someone (limited to persons in positions of importance) who matches any of the criteria in items 1 through 10 above
- 12. A person who matches any of the criteria in items 2 to 11 in the past three years
- 13. Notwithstanding the above, a person who is deemed to have other special circumstances that could give rise to conflicts of interest with the Group

The aforementioned is a summary of our standards for establishing independence for outside directors and outside ASB members. The entirety of our standards can be viewed at our website (in Japanese). http://corporate.saisoncard.co.jp/company/governance/ Outside directors are also briefed on the results of audits performed by ASB members and accounting audits performed by the public company accounting audit firm at meetings of the Board of Directors. Outside directors cooperate with the Internal Audit Office, which performs an internal audit function, and the Corporate Planning Department, which performs an internal

control function, by receiving briefings on the status of business execution from each of them, and other means.

Outside ASB members strive to strengthen cooperation with the public company accounting audit firm and the Internal Audit Office, while working to enhance the effectiveness of audits by seeking briefings from the internal control divisions as necessary.

Initiatives to Enhance Corporate Governance

In order to keep improving our corporate value, we identify the enhancement of corporate governance as a key management initiative. To this end, we are improving our internal control systems, strengthening our risk management framework, and fully adhering to compliance requirements.

In establishing internal control systems, the Board of Directors decides on basic policies for such, with the aim of building systems that ensure appropriate and efficient operations mainly in the Corporate Planning Department, the unit responsible for overseeing internal controls. As for internal controls on financial reports, the Corporate Risk Management Department leads the way in promoting proper functioning of internal controls in the Company and at our consolidated Group companies and the Internal Audit Office carries out independent monitoring.

Regarding risk management, the Risk Management Committee and Corporate Risk Management Department lead the way in preventing risks from materializing and work to minimize the effects on the Company when they do arise. Accordingly, we strive to maintain our risk management framework by holding regular internal training sessions for employees in accordance with "risk management rules," "rules concerning loss risk management," and "crisis management rules." With respect to various issues

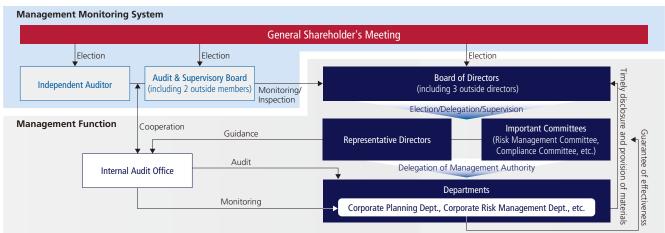
within the Group and matters of control that pose serious risks, the Group Strategy Office of the Corporate Planning Department leads the way in monitoring business execution at Group companies and sharing information with management departments of Group companies.

As for our compliance system, our Compliance Committee and Corporate Risk Management Department have been established to ensure legal compliance, fairness, and ethical standards in our corporate activities. In addition to assigning compliance responsibilities to employees in each department, we issued a declaration on how the Company should conduct its activities and are strengthening our compliance system by making sure employees know about our compliance help desk, holding compliance training sessions, and distributing a pamphlet outlining rigorous adherence to the Company's standards of conduct, which sets out how directors, executive officers, and employees should conduct themselves.

We will continue to study approaches to management that best suit the Credit Saison Group in light of global trends in corporate governance and our basic policies for ensuring the proper functioning of internal controls.

Our corporate governance structure is shown below.

Corporate Governance Structure



Matters concerning Composition of Governing Bodies and Organization Management

Governance system	Company with a statutory Audit & Supervisory Board	
Number of directors stipulated by the Articles	25	
Term of office for directors stipulated by the Articles	One year	
Chairman of the Board of Directors	President	
Number of directors	16	
Outside directors on Board	Appointed	
Number of outside directors	Three	
Of outside directors, the number who are "independent directors"	Two	
Is there an Audit & Supervisory Board?	Yes	
The number of Audit & Supervisory Board members stipulated by the Articles	Five	
The number of Audit & Supervisory Board members	Three	
Appointment status of outside Audit & Supervisory Board members	Appointed	
Number of outside Audit & Supervisory Board members	Two	
Of outside Audit & Supervisory Board members, the number who are "independent directors"	Two	

Remuneration for Directors and Audit & Supervisory Board Members

The total amount of remuneration in fiscal 2017 for different classifications of directors and ASB members, along with sub-totals for different types of remuneration, are shown below.

Classification	Total remuneration (¥ millions)	Total amount of remunera- tion by type (¥ millions)		Number of
		Basic remuneration	Bonuses	persons
Directors (Excluding outside directors)	563	414	149	14
ASB members (Excluding outside ASB members)	2	2	_	1
Outside directors	25	25	_	5
Outside ASB members	36	36	_	3

Notes: 1. The total amount of remuneration paid to directors does not include employee salaries in the case of employees who serve concurrently as executive directors.

(1) Name, classification, total remuneration (consolidated) and total amount of remuneration (consolidated) by type of each director, outside director and ASB member

We omitted listing individuals as there were no directors, outside directors or ASB members whose total remuneration exceeded ¥100 million.

(2) The amount of remuneration for directors, outside directors and ASB members, the content of policy for deciding the calculation method

For the total amount of the calculation method-based remuneration for directors, outside directors and ASB members, resolutions were approved at the 57th ordinary general meeting of shareholders held on June 23, 2007 to cap annual remuneration for directors at ¥750 million (annual remuneration for outside directors capped at ¥50 million) and cap annual remuneration for ASB members at ¥150 million (salaries paid to executive directors for their work as employees are not included in the remuneration caps). As for remuneration paid to each individual director, we have introduced a system to determine as to the matter of the degree of contribution each director made to the Company's earnings based on an evaluation of all the directors except the director under consideration.

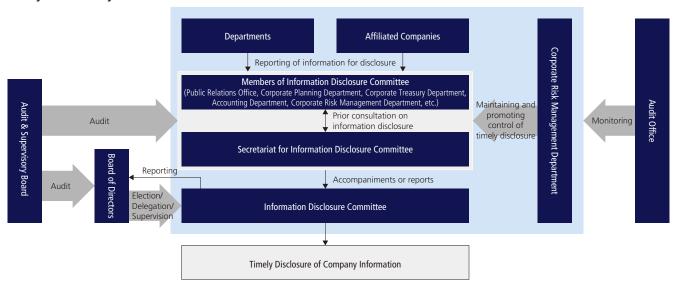
As of March 31, 2018, the Company had 16 directors and three ASB members.

Drafting a Policy on Information Disclosure

We take the fair disclosure of information very seriously and fairly disclose information not subject to timely disclosure rules on our website. We also make financial results and briefing session materials available in both Japanese and English on our website and post audio recordings and transcripts of question and answer sessions.

Our timely disclosure system is shown below.

Timely Disclosure System



Principles regarding Antisocial Forces

- 1. The Company will not have any relationship with antisocial forces.
- 2. The Company will cooperate with external expert organizations and persons, including police, the Tokubouren (the special violence prevention association for the Tokyo metro area) and lawyers, and will deal with antisocial forces in an appropriate and systematic manner in order to prevent damage that may be inflicted by such forces.
- 3. The Company will not accept any unreasonable demand from antisocial forces, and will firmly deal with such forces and take legal actions.
- 4. The Company will not provide funds to or do back-door deals with antisocial forces.
- 5. The Company will ensure the safety of officers and employees who deal with unreasonable demands from antisocial forces.

URL for corporate and IR information: (a) corporate.saisoncard.co.jp/en/